

Setting Institutional Effectiveness Goals (2016 Reporting Requirement)

District Indicator Rates

Fiscal Viability and Programmatic Compliance with State and Federal Guidelines

(12) Fund Balance

Ending unrestricted general fund balance as a percentage of total expenditures

2009-10	2010-11	2011-12	2012-13	2013-14	Proposed Short-Term Goal 1-year	Proposed Long-Term Goal 6-years
18.8	22.3	20.0	22.1	30.9	25.0	25.0

(13) Audit Findings - Proposed Status Quo

- **Unmodified (Goal set in 2015)**
 - Unmodified auditor's report without internal control issues
 - Modified: Modified auditor's report and/or internal control issues

(14) Salary and Benefits

Salaries and benefits as a percentage of unrestricted general fund expenditures, excluding other outgoing expenditures

2009-10	2010-11	2011-12	2012-13	2013-14	Proposed Short-Term Goal 1-year	Proposed Long-Term Goal 6-years
88.2	87.8	88.4	87.7	87.9	88.0	88.0

(15) Annual Operating Excess (Deficiency)

Net increase or decrease in general fund balance

2009-10	2010-11	2011-12	2012-13	2013-14	Proposed Short-Term Goal 1-year	Proposed Long-Term Goal 6-years
1,942,552	4,736,772	(3,732,949)	1,825,294	11,502,820	1,000,000	0

(16) Cash Balance

Unrestricted and restricted general fund cash balance, excluding investments

2009-10	2010-11	2011-12	2012-13	2013-14	Proposed Short-Term Goal 1-year	Proposed Long-Term Goal 6-years
25,470,163	31,301,807	17,395,975	29,024,703	35,522,402	30,000,000	41,000,000